

# Teaching Rationale Management in Agile Project Courses

Software Engineering im Unterricht der Hochschulen - SEUH 2019



Anja Kleebaum<sup>1</sup>,



Jan Ole Johansen<sup>2</sup>,



Barbara Paech<sup>1</sup>,



Bernd Bruegge<sup>2</sup>

Heidelberg University<sup>1</sup>, Institute of Computer Science  
Technical University of Munich<sup>2</sup>, Department of Informatics

Bremerhaven – February 22, 2019

# What is Rationale?

- Developers have to make decisions and solve issues
- Rationale covers **justifications** behind these decisions
- Decision knowledge is knowledge about **issues** that lead to **decisions**, **alternatives**, and **arguments**
- Decision knowledge is **hard to capture**
- Representation in form of **rationale models**






## Definition

Another word for **rationale** is **decision knowledge**. We use both words interchangeably.

# Why Should we Capture Rationale?

- Improves decision-making
- Prevents knowledge vaporization
- Makes issues and decisions more transparent to stakeholders
- Helps to deal with change

# How to Model Rationale?

Emoji	Name	Indicating Phrases
	Issue	I have a question ... How should ..., any suggestions? We need to discuss how ...
	Alternative	I { suggest   propose } ... One { option   proposal } is ... What { about   do you think } ...
	Pro	The { advantages   pros } are ... I { like   prefer } it because ... I agree with user ...
	Con	The { disadvantages   cons } are ... I don't like it because ... I disagree with user ...
	Decision	Let's do ... We decided ... The best option is ...

# Continuous Rationale Management (ConRat)

- Goal: **Integrate** rationale management **into** continuous software engineering (CSE)
- Developers capture rationale in **various** documentation locations
- **Enable explicit capture** supported through
  - Supervised text classification
  - Summarization of changes
- Support exploitation through **visualization** of knowledge (also for change impact analysis)
- Capturing and exploitation support **included in CSE practices** (triggers)
  - Committing code
  - Changing status of JIRA issues
  - Writing meeting protocols

# Lecture on Rationale Management

- Why? Address rationale **capture problem** by teaching rationale management
- ⇒ Lecture on rationale management to **motivate students**
- Duration: **90 minutes**
  - Covers **theoretical part** and **six exercises**
  - First instantiation November 8, 2018 @iPraktikum @TUM

# Lecture on Rationale Management: Prerequisites

- Students grouped into teams, web-connected devices
- JIRA, Confluence, Slack (Polly App)
- JIRA ConDec plug-in (available via Atlassian Marketplace)
- For every team: JIRA and Confluence project

The screenshot displays the Jira Software interface with a search bar and navigation menu. The main content area shows a decision tree for the issue 'How to fetch and display usernames?'. The tree starts with a yellow node 'IOS-6' which branches into two orange nodes: 'IOS-9' (Apply "plain old" observer pattern!) and 'IOS-7' (Apply reactive programming!). 'IOS-9' further branches into a pink node 'IOS-10' (The whole list must be downloaded in order to display even one record, view is blocked by network operation.). 'IOS-7' branches into a green node 'IOS-8' (Method executed concurrently, view is not blocked, displays username as soon as it is fetched.).

```
graph TD; IOS6[IOS-6: How to fetch and display usernames?] --> IOS9[IOS-9: Apply "plain old" observer pattern!]; IOS6 --> IOS7[IOS-7: Apply reactive programming!]; IOS9 --> IOS10[IOS-10: The whole list must be downloaded in order to display even one record, view is blocked by network operation.]; IOS7 --> IOS8[IOS-8: Method executed concurrently, view is not blocked, displays username as soon as it is fetched.];
```

# Capturing Rationale in JIRA

Project\*

Issue Type\*  ?

- Task
- Bug
- Epic
- Scenario ?
- Issue
- Alternative
- Argument
- Decision

Summary\*

Priority

Due Date

Component/s

Affects Version/s

## Activity


All Decision Knowledge Comments Work Log History Activity ↑

Jan Ole added a comment

⚠ How to fetch and display usernames?

Anja added a comment

✚ We should apply the observer pattern!

Jan Ole added a comment   

🛡 When using the plain old observer pattern, the whole list must be downloaded in order to display even one record, the view is blocked by network operation.

🔨 We definitely should apply reactive programming when fetching and displaying usernames!

🛡 When using reactive programming, the method is executed concurrently, the view is not blocked and the username is displayed as soon as it is fetched.

🔍 Comment



## Number of Issues

Find the scenario documented in the project.  
How many issues are linked to the scenario?

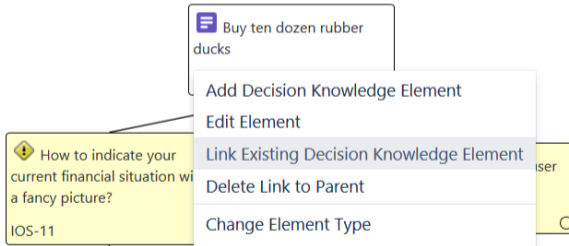
The screenshot shows the Jira Software interface with a scenario titled "Flow of events:" and a list of issues linked to it. The scenario text is: "Alice, the owner of a spa hotel, wants to celebrate her hotel's 10th anniversary. She wants to decorate the whirlpool with 120 rubber ducks, one for every month. She discovers Bob's professional rubber duck trading company...".

The "Decision Knowledge" section shows a hierarchy of issues:

- IOS-1: Buy ten dozen rubber ducks
- IOS-11: How to indicate your current financial situation with a fancy picture?
- IOS-5: How to enable the user to describe expenses?
- IOS-12: Apply Grand Central Dispatch!
- IOS-4: Provide several input fields for description of expense, e.g. for name and frequency!
- IOS-2: Provide one big description field, user can input free text!
- IOS-13: Concurrent queue: Multiple tasks can run at the same time.
- IOS-16: Enables to analyse expenses, e.g. to sort by frequency.
- IOS-3: Easy to implement.

## Linking Elements

Link the existing issue "How to save transactions?" to the scenario.



## Filtering

Filter the element types so that only the scenario and decisions are shown in the rationale tree.

The screenshot shows a software interface with a search bar at the top containing the text "Contains text" and a "Search" button. Below the search bar are several filters: "iOS1819", "Decision, Scena...", "Status: All", "Assignee: All", and "Resolution: Unresolved". On the left side, there is a list of tasks under the heading "Order by Priority". The tasks are:

- IOS-12: Apply Grand Central Dispatch!
- IOS-7: Apply reactive programming!
- IOS-1: Buy ten dozen rubber ducks (highlighted)
- IOS-4: Provide several input fields for descripti...

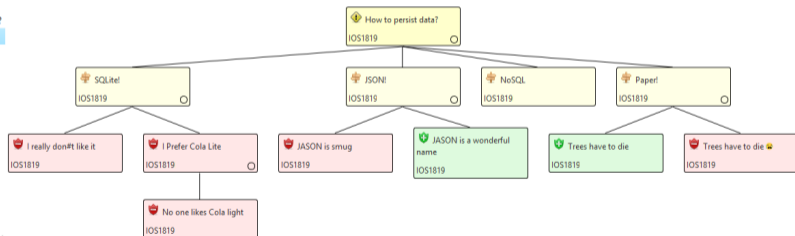
On the right side, there is a "Decision Knowledge" tree. The root node is "IOS-1: Buy ten dozen rubber ducks". It branches into two child nodes:

- IOS-4: Provide several input fields for description of expense, e.g. for name and frequency!
- IOS-12: Apply Grand Central Dispatch!

## Discuss in Team

Create a new issue “How to persist data?”. Add the following alternatives: “JSON!”, “SQLite!”. Discuss and capture pro and cons of each persistence alternative in your team. Add more alternatives and make a decision.

- How to enable the user to describe expense?
- How to indicate the current financial situation of the user with a fancy picture?
- How to persist data?**
  - JSON!
    - JASON is a wonderful name
    - JASON is smug
  - NoSQL
  - Paper!
    - Trees have to die
    - Trees have to die 😞
  - SQLite!
    - I Prefer Cola Lite
    - No one likes Cola light
    - I really don#t like it
- How to save transactions?





- Every student contributed a mean value of 1.4 rationale elements

## Import Rationale into Meeting Agenda

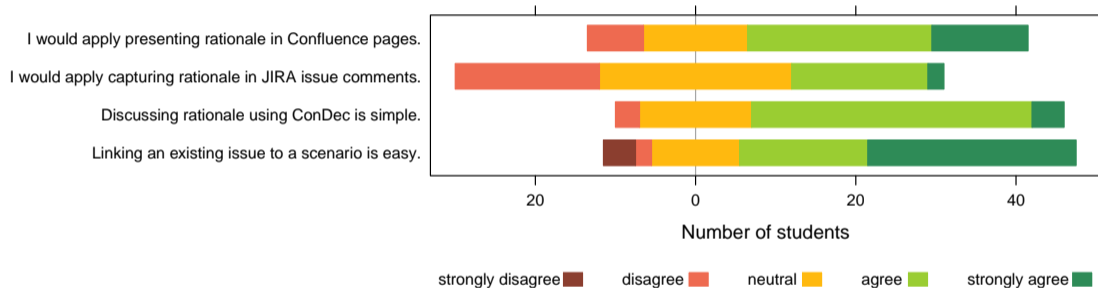
Open your Confluence space and create a new page called <Rationale Lecture> (one per team). Create a sub-page called <Your Name> (every team member). Use the JIRA Issue/Filter macro to display decisions from your JIRA project. Answer the question: How many decisions do you see?

### Rationale Management [5 min]

T	Summary	Created	Reporter
	Apply Grand Central Dispatch	Nov 07, 2018	Anja Kleebaum
	Apply reactive programming!	Nov 07, 2018	Anja Kleebaum

2 issues  Refresh

# First Evaluation








- Many elements make it hard to get overview
- Rationale elements should not always be a single ticket (ticket-overflow)

# Conclusion and Upcoming Work

- Students comprehend the usage of rationale model
- Rationale management during the agile project course
- Role of rationale manager
- Collection of feedback using a questionnaire

# Selected References

-  Bruegge, B., Krusche, S., & Alperowitz, L. (2015). “Software Engineering Project Courses with Industrial Clients”. In: *ACM Transactions on Computing Education* 15.4, 17:1–17:31.
-  Dutoit, A. H., Wolf, T., Paech, B., Borner, L., & Rückert, J. (2005). “Using Rationale for Software Engineering Education”. In: *18th Conference on Software Engineering Education and Training (CSEE&T)*. Ottawa, Canada: IEEE, pp. 129–136.
-  Kleebaum, A., Johanssen, J. O., Paech, B., Alkadhi, R., & Bruegge, B. (2018a). “Decision knowledge triggers in continuous software engineering”. In: *4th International Workshop on Rapid Continuous Software Engineering (RCoSE)*. Gotheburg, Sweden: ACM, pp. 23–26.
-  Kleebaum, A., Johanssen, J. O., Paech, B., & Bruegge, B. (2018b). “Tool Support for Decision and Usage Knowledge in Continuous Software Engineering”. In: *3rd Workshop on Continuous Software Engineering*, pp. 74–77.
-  Malloy, J. & Burge, J. (2016). “SEURAT\_Edu: A Tool to Assist and Assess Student Decision-Making in Design”. In: *47th Technical Symposium on Computing Science Education (SIGCSE)*. Memphis, Tennessee, USA: ACM, pp. 669–674.